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MEMORANDUM FOR: Inspector General

21 March 1957

SUBJECT : First Draft of Revised NSCID No. 1

1. Although not fully knowledgeable of all that has transpired, I am much concerned about this proposed draft. The President's Board was unquestionably sound in recommending that the coordination of intelligence be improved; however, I doubt that their purpose was solely to provide the DCI with more authority. It may well be that their recommendation was more subtle and contained an implied criticism of CIA's failure to provide more efficient and aggressive leadership to the intelligence community. In other words, before I would submit a draft such as this to the President's Board I would consider strongly whether our own house is in order. The recent memorandum from Gen. Cassady bearing on current intelligence indicates that the Board is quite knowledgeable of some of CIA's internal deficiencies.

2. The foregoing comment is directed more at the political aspects of the proposed draft. Actually I am more concerned with the legal interpretation of the DCI's authority as developed by the proposed draft. This draft, in effect, places the DCI in the chain of command over the heads of the other intelligence services. The Chief of Army Intelligence cannot have two superiors. He works for and his fitness report is written by the Chief of Staff. Any attack by CIA on this principle will fail. In short, I do not subscribe to the philosophy of coordination set forth in this draft.

3. Almost four years ago when I first came to work for this Agency, I prepared a study for [redacted] on the problems of scientific intelligence. This study was based upon an interpretation of the National Security Act and the Director's authority thereunder. I am attaching my only copy of this study and suggest that if you have the time you read part of this paper, at least Tabs A and B.

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